



Every day presents a new challenge.

To win, you need grit, passion and competence.





To make the right moves,
you have to rely on experienced professionals,



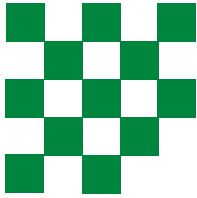
with a deep understanding
of the matter and a wide perspective on the issues.



You also need to be quick and efficient
and have access to the most innovative technology.



That's how we get to the right solution
and put problems in checkmate...
Because each customer's challenge becomes our challenge.



RETAIL

Cocuzza & Associati offers its services to Italian and foreign retail sector companies wishing to develop their business and sales network in this country.

Our clients include major retail companies, such as well-known international and Italian fashion brands, technological innovation companies, multi-brand chains, food retailers, brokers, developers, investors, property owners and investment funds.

We provide assistance in drawing up letters of intent, lease agreements, business lease agreements, agreements for concessions in store



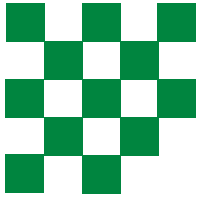
departments and for concessions in general and business purchase agreements, with all the other legal transactions involved, such as deposit agreements, guarantees and works contracts.

We deal with any kind of administrative legal issues linked to trade regulations.

COCUZZA & ASSOCIATI

Studio Legale

retail ◆ real estate ◆ corporate – mergers & acquisitions
commercial transactions ◆ labour ◆ litigation ◆ competition & antitrust
intellectual property ◆ bankruptcy & restructuring ◆ compliance
corporate criminal law ◆ administrative law



REAL ESTATE

Cocuzza & Associati has long experience in real estate transactions. We assist major private and institutional operators with their commercial, industrial and residential property, in acquisitions and divestments, works contracts, financing and development agreements, as well as any litigation arising from real estate transactions.

We have acquired vast knowledge and experience in this field and are constantly on the lookout for changes in the real estate market: we are a leading firm in the sector and are well up with the new trends and developments.

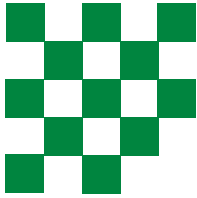


We also offer clients our help in every negotiation phase from drafting letters of intent to due diligence on projects, from drawing up agreements to buy properties or relevant vehicle companies to closing the deal finally and taking subsequent action.

COCUZZA & ASSOCIATI

Studio Legale

retail ◆ real estate ◆ corporate – mergers & acquisitions
commercial transactions ◆ labour ◆ litigation ◆ competition & antitrust
intellectual property ◆ bankruptcy & restructuring ◆ compliance
corporate criminal law ◆ administrative law



CORPORATE – MERGERS & ACQUISITIONS

Cocuzza & Associati offers help to Italian and foreign companies, financial institutions, investment funds and buyout funds with domestic and international M&A transactions through buying equity and purchasing businesses, venture capital and private equity investments and other extraordinary transactions.

We assist in drawing up letters of intent, conducting due diligences on the target companies, preparing agreements for the purchase of shares or businesses (with the related collateral contracts, pledges, shareholders' agreements, etc.), closing and the subsequent phase.

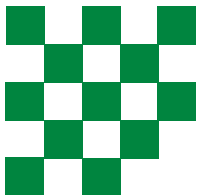


We assist foreign companies in setting up Italian subsidiaries and branches and in complying with and discharging the many formalities involved.

COCUZZA & ASSOCIATI

Studio Legale

retail ◆ real estate ◆ corporate – mergers & acquisitions
commercial transactions ◆ labour ◆ litigation ◆ competition & antitrust
intellectual property ◆ bankruptcy & restructuring ◆ compliance
corporate criminal law ◆ administrative law



COMMERCIAL TRANSACTIONS

Cocuzza & Associati provides Italian and foreign companies with assistance in commercial distribution operations, the procurement of goods in Italy and abroad, the creation of agency and master franchising and franchising networks, registering trademarks, etc.

We assist Italian companies to set up joint ventures in other countries, availing ourselves of our many contacts with foreign law firms as appropriate.

We assist foreign clients in entering into trade relations with Italian partners.



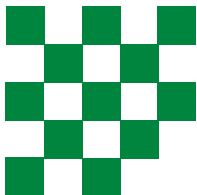
We help our clients choose the most efficient set-up for establishing commercial relationship, guiding them through each phase of negotiation, from drawing up the agreement up to execution.

We also arrange and provide training courses specifically in the area of international contract law.

COCUZZA & ASSOCIATI

Studio Legale

retail ◆ real estate ◆ corporate – mergers & acquisitions
commercial transactions ◆ labour ◆ litigation ◆ competition & antitrust
intellectual property ◆ bankruptcy & restructuring ◆ compliance
corporate criminal law ◆ administrative law



LABOUR LAW

Cocuzza & Associati offer its clients a comprehensive range of advisory services and assistance in various areas of labour law, trade union law and industrial relations.

We handle disputes concerning individual and collective dismissals, company moves and the suspension of employment contracts, retraining programmes and changing employees' duties, transfers of individual employees, disciplinary proceedings, violations of non-compete agreements and employee poaching.



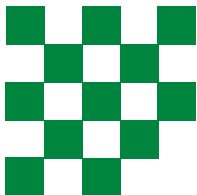
We advise on preparing contracts for quasi-subordinate and self-employed workers, arranging incentive plans and exclusivity clauses for managers and top executives, business transfer procedures and staff reductions.

Finally we assist in disputes between social insurance agencies and companies, both in the administrative phase and in court, and in drawing up and revising collective labour agreements and contracts at national, regional and international level.

COCUZZA & ASSOCIATI

Studio Legale

retail ◆ real estate ◆ corporate – mergers & acquisitions
commercial transactions ◆ labour ◆ litigation ◆ competition & antitrust
intellectual property ◆ bankruptcy & restructuring ◆ compliance
corporate criminal law ◆ administrative law



LITIGATION & ARBITRATION

Cocuzza & Associati assists its clients in litigation proceedings both before the courts and in arbitration forums.

We undertake to guide our clients through every step in the dispute starting from a preliminary analysis, in which we may also assess the cost and benefit relationship between proceeding with the action and pursuing any out-of-court settlement option that may be open to us, so that the client can take an informed decision.

We advise on commercial law, especially on leasing and renting business units, company law, unfair competition, commercial contacts, works



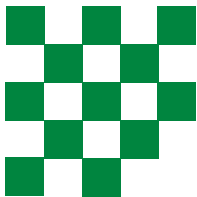
contracts, claims for damages and credit recovery.

We also have vast experience in acting as arbitrators in arbitration proceedings.

COCUZZA & ASSOCIATI

Studio Legale

retail ◆ real estate ◆ corporate – mergers & acquisitions
commercial transactions ◆ labour ◆ litigation ◆ competition & antitrust
intellectual property ◆ bankruptcy & restructuring ◆ compliance
corporate criminal law ◆ administrative law



COMPETITION & ANTITRUST

Cocuzza & Associati assists its clients in matters of EU and competition law, in following the procedures necessary for compliance with competition rules and in all proceedings brought by competent and markets authorities with regard to agreements restricting competition and abuse of a dominant position.

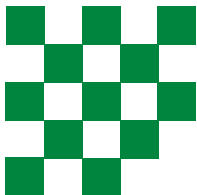


Our firm also advises on concentration transactions and assists in obtaining the necessary clearances from the competent Italian and EU competition and markets authorities.

COCUZZA & ASSOCIATI

Studio Legale

retail ◆ real estate ◆ corporate – mergers & acquisitions
commercial transactions ◆ labour ◆ litigation ◆ competition & antitrust
intellectual property ◆ bankruptcy & restructuring ◆ compliance
corporate criminal law ◆ administrative law



INTELLECTUAL PROPERTY & INFORMATION TECHNOLOGY

Cocuzza & Associati assists its clients in the protection and use of intellectual property rights.

The assistance covers trademarks, patents, designs, utility models, know-how, trade secrets and unfair competition.

We deal with all issues connected to drafting and negotiating contracts in the above matters.

We offer assistance and support on internet-based intellectual property rights, including those related to websites, multi-media products, on-line services, software and copyright digital distribution.



We assist our clients in litigation and arbitration in IP and IT cases.

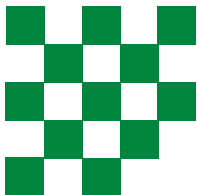
Thanks to our well-established networks of international partners we are able to offer outstanding expertise on a global scale.

We also support our clients in all matters related to trademark and patent registration and we assist our clients in relation to the implementation of the PATENT BOX regime.

COCUZZA & ASSOCIATI

Studio Legale

retail ◆ real estate ◆ corporate – mergers & acquisitions
commercial transactions ◆ labour ◆ litigation ◆ competition & antitrust
intellectual property ◆ bankruptcy & restructuring ◆ compliance
corporate criminal law ◆ administrative law



BANKRUPTCY & RESTRUCTURING

Cocuzza & Associati has also acquired specific experience in bankruptcy law and insolvency procedures, assisting companies in crisis in composition with creditors and bankruptcy procedures and in reaching debt restructuring agreements;

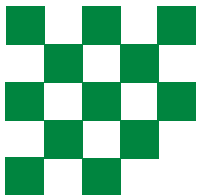


we also assist creditors of failing companies in the insolvency procedures involved.

COCUZZA & ASSOCIATI

Studio Legale

retail ◆ real estate ◆ corporate – mergers & acquisitions
commercial transactions ◆ labour ◆ litigation ◆ competition & antitrust
intellectual property ◆ bankruptcy & restructuring ◆ compliance
corporate criminal law ◆ administrative law



COMPLIANCE

COMPLIANCE - Privacy

Cocuzza & Associati regularly assist clients in the implementation of procedures and drafting of documents for companies' compliance with data protection legislation;

COMPLIANCE - Organizational Models (D.lgs. 231/2001)

Cocuzza & Associati assists its clients in drafting and implementing Organizational Models pursuant to Legislative Decree 231/2001, and in all the necessary steps for the appointment and the implementation of the Supervisory Boards. Our assistance also covers the coordination of the Organizational Model with the company management systems adopted by the companies and concerning quality, environment, H&S, data protection and ISO anti-corruption.



COMPLIANCE - Anti-money laundering law

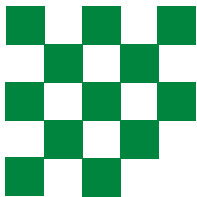
Cocuzza & Associati advises on anti-money laundering legislation (Legislative Decree 231/2007). Our assistance is offered to financial intermediaries, non-financial operators and other subjects such as professionals.

In addition to legal opinions on specific issues, we also offer training on anti-money laundering protocols, and we assist in disputes before the administrative authorities.

COCUZZA & ASSOCIATI

Studio Legale

retail ◆ real estate ◆ corporate – mergers & acquisitions
commercial transactions ◆ labour ◆ litigation ◆ competition & antitrust
intellectual property ◆ bankruptcy & restructuring ◆ compliance
corporate criminal law ◆ administrative law



CORPORATE CRIMINAL LAW

Cocuzza e Associati assists its clients before the Italian Courts and out of Courts in the main areas of corporate criminal law (in particular: corporate crimes, tax crimes, bank and financial crimes, crimes related to work and the environment, crimes against the Public Administration, bankruptcy crimes, trademark and patent offenses, copyright infringement).

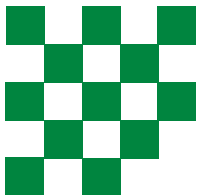


Our assistance in corporate criminal law is rendered both to individuals and companies as well as to organizations, pursuant to Legislative Decree 231/2001.

COCUZZA & ASSOCIATI

Studio Legale

retail ◆ real estate ◆ corporate – mergers & acquisitions
commercial transactions ◆ labour ◆ litigation ◆ competition & antitrust
intellectual property ◆ bankruptcy & restructuring ◆ compliance
corporate criminal law ◆ administrative law



ADMINISTRATIVE LAW

Cocuzza & Associati assists on administrative law matters, with particular regard to issues related to urban planning and construction, trade and services licenses aimed at the development and recovery of assets, as well as to public procurement.

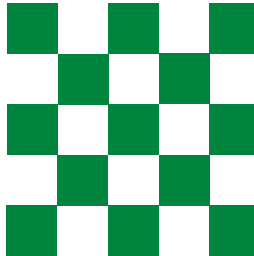


Our firm offers assistance to both private entities and public ones in litigation before administrative courts, specifically on trade and urban planning matters.

COCUZZA & ASSOCIATI

Studio Legale

retail ◆ real estate ◆ corporate – mergers & acquisitions
commercial transactions ◆ labour ◆ litigation ◆ competition & antitrust
intellectual property ◆ bankruptcy & restructuring ◆ compliance
corporate criminal law ◆ administrative law



COCUZZA & ASSOCIATI

Studio Legale



retail ♦ real estate ♦ corporate – mergers & acquisitions
commercial transactions ♦ labour ♦ litigation ♦ competition & antitrust
intellectual property ♦ bankruptcy & restructuring ♦ compliance
corporate criminal law ♦ administrative law

Via San Giovanni sul Muro, 18 - 20121 Milano, Italia
Tel. +39 02 866096 - Fax +39 02 862650 - P.I. 10994030152
studio@cocuzzaeassociati.it